			Board of Directors
			Subhash Chandra
			Chairman Laxmi Narain Goel
			Director
			Ashok Kurien
			Director
			B.K. Syngal Independent Director
			Dr. M.Y. Khan
_			Independent Director
	Chairman's Letter	04	Nemi Chand Jain
			Independent Director Rajan Jetley
	Financial in the control of the control of	00	Independent Director
	Entertainment Unlimited	06	Sir Gulam Noon
			Independent Director
	Notice of Annual General Meeting	18	Prof. R. Vaidyanathan
			Independent Director D.P. Naganand
			Independent Director
	Certification on Financial Statements of the Company	21	Punit Goenka
			Wholetime Director
	Directors' Report	22	M. Lakshminarayanan
	Shootolo Nopoli		Company Secretary
			M/S MGB & Co. Auditors
	Statement Pursuant to Section 212	27	
			Registered Office Continental Building,
	Corporate Governance Report	29	135, Dr. Annie Besant Road,
	eorporate devermance hopert	20	Worli, Mumbai, 400018, India
			Bankers
	Shareholders' Information	39	BNP Paribus
			ICICI Bank Ltd.
	Management Discussion & Analysis	45	IDBI Bank Ltd. ING Vyasa Bank Ltd.
	Wanagement Discussion & Analysis	10	Standard Chartered Bank
			Axis Bank Ltd.
	Auditors' Report	52	Senior Management
			Pradeep Guha
	Standalone Financial Statements	54	CEO
	otanida in indinida otatornonto	0-1	Amitabh Kumar
			Technology
	Balance Sheet Abstract and Company's		Bharat Ranga International Operations
	General Business Profile	78	Dilip Roy
			Human Resources
	Cash Flow Statement	79	Himanshu Mody Zee Sports & Ten Sports
			Hitesh Vakil
			Finance & Operations
	Last Five Years Financial Highlights	81	Irshwin Balwani
			Zee Muzic
	Performance Ratios - An Analysis	82	Joy Chakraborty Sales & Revenue
			Mohan Gopinath
			Zee Cinema
	Consolidated Financial Statements	84	Neil Chakravarty
			Zee Studio, Zee Café & Zee Trendz Tarun Mehra
	Financial Highlights of Subsidiary Companies	109	Zee TV
			1

Our values

Customer Focus: Our Company's strategies are driven by the needs of the customer. Our success can be measured by the satisfaction achieved by our customers. Excellence: We accord a high premium to maintaining superlative standards throughout our company. We encourage our employees to come up with smarter ideas within the fastest possible time. Creativity: The key to our value system is innovation and originality. We recognize and have a high regard for individual expression and creative freedom in our quest to provide customer satisfaction. Integrity: We observe strict ethical standards through editorial independence and creative expression in order to earn the trust of our viewers and subscribers. Growth Driven: We are committed to delivering consistent revenue and cash flow growth in order to provide our shareholders a good return. Our objective is to grow our people, markets and businesses around the world.

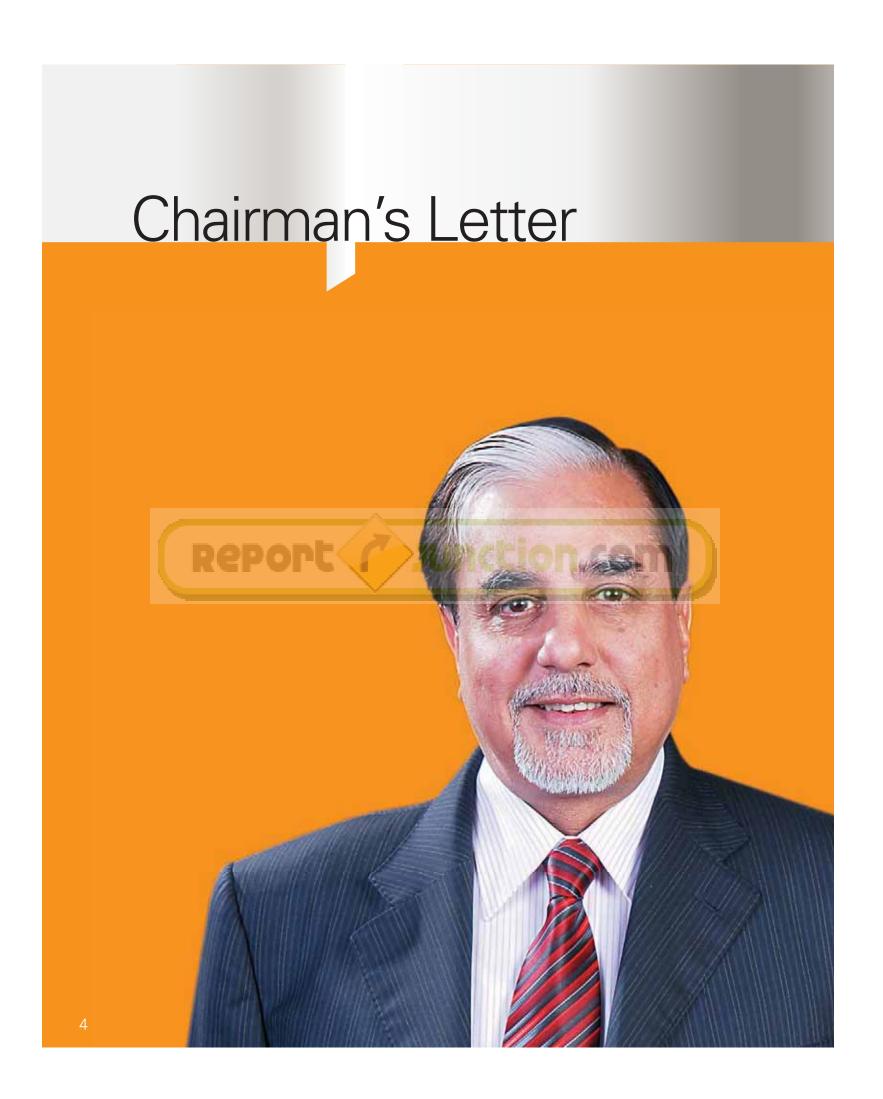


Our Mission

To be the leading round-the-clock airtime properties provider and delight the viewers not only through our general entertainment and infotainment channels, but also through quality cinema from our new movie banners.

As a corporation, we will be profitable, productive, creative, trendsetting and financially sound with care and concern for all our viewers and stakeholders namely advertisers, cable operators, producers and production houses.





ometimes the progress of a nation is not only quantified by cold numbers. Rather, it is reflected in the quality of life of its citizens.

Everyone has aspirations - from the Corporate Czar in his ivory tower to the vagrant on the street. Aspiration is what drives people to work harder and pursue dreams. Aspiration is about constantly moving to the next higher level. Moving to the next higher level is reflected by the way people live, the things they purchase and the way they entertain themselves.

Few things have reflected improving lifestyles as entertainment. As far as television goes, no more are the people of India satisfied with tepid fare and boring reruns. It has resulted in a media boom. In 16 years the television industry has zoomed 22%, CAGR today standing at Rs.26600 crore. From two state run channels, some 20 years ago, the media space has become a veritable flood with over 340 channels, and new ones being launched on a regular basis. All of these impregnating the airwaves with 24x7x365 programming.

A big indication of the magnitude of scale of the entertainment boom is the increased penetration of cable & satellite platforms. As the customer base grows and matures, it has necessitated the emergence of more advanced distribution platforms — digital cable, Direct-to-Home (DTH) and IPTV. Such has been the frenzy, that it has even compelled faster digitalisation of cable.

Part of everyday lives

Today, television entertainment is no more a luxury. In fact, it could not be classified thus for the past decade and a half either. Television has long become an inextricable part of the daily lives of Indian citizens across the socio-economic divide. Given the varied inclinations, channels across entertainment categories have proliferated.

Everyone predicts a shakedown at some point in time, with only the biggest and the fittest surviving — or more accurately, mergers and acquisitions coalescing into a few solid and

mega channel empires. If ever such realignment comes to pass, you should be secure in the knowledge that your company ranks amongst the most solid media empires in this part of the world.

The true television 'portal'

At Zee Entertainment the consolidation began unfolding a long time ago. Visionary, as always, your company accurately estimated the way the industry would progress, and took early steps to ride these waves of change. Today, Zee Entertainment rates amongst the strongest 'portals' in television entertainment. Catering to inclinations cutting across socio-economic, gender and age divides. The flagship Zee TV channel is virtually something to set household clocks by. For the movie buff, Zee Cinema and Zee Studio are a staple, with Zee Premier, Zee Classic and Zee Action, further segmenting the broad movie audience. Sports fans have more to cheer with the acquisition of a majority stake in the premier sports channel Ten Sports - complementing the already existing platform Zee Sports. While Zee Café recognizes the ever increasing need for quality English programming, other niches are sufficiently addressed through channels such as Zee Music, Zee Trendz and Zee Jagran.

Looking Forward

Growth has happened not just on the airwaves, but on the land as well, and way beyond domestic shores — our channels are seen in 500 million homes across 167 countries abroad. Whichever way you look at Zee Entertainment is a global entity.

In the media entertainment business, future success is only guaranteed by programming. We are planning to launch India's first High Definition channel in both Hindi & English. Also riding on the success of our channels, Zee Network has now ventured into Film Production with its new division Zee Entertainment Studios, which will have 2 banners, Zee Motion Pictures for mainstream films & Zee Limelight for films targeted at niche audiences. Zee Network

also launched the second GEC, Zee Next targeted towards younger audience.

Simply put, giving people what they want to watch. With all the pillars in place in terms of captive viewership, the key to retain this audience and attract further eyeballs lies in program content. Needless to say, this has been an ongoing activity — but such is the nature of the business that it has to be a perennial activity. We simply cannot afford to take our foot of the accelerator.

Maximum overdrive

Operating at maximum overdrive always brings in just rewards. It's seen devour huge distances in terms of TRPs to attain leadership or near leadership status in our representative channel categories. Our flagship Zee TV for example has grown by 56% to account for 26% of the general entertainment segment. Zee Cinema has been the No.1 Hindi movie channel in the country for some time now. The alignment of Ten Sports has seen our share of sports viewership market surge to 35%. All this is due to strategic programming. For example, with over 100 matches telecasted live from across the world in football alone, including the prestigious Champions League, Zee Sports and Ten Sports have ensured a huge surge in captive audience loyalty. We all know that with audience loyalty, comes better advertising numbers.

It's the story across our bouquet of channels. Which fits in well with our stated mission to become the leading round-the-clock airtime properties provider, while simultaneously providing value to advertisers. The future looks pregnant with possibilities. The seeds that we have painstakingly sowed over the past decade or so are now bearing the proverbial hundredfold.

As media entertainment in India continues to boom beyond all expectations, Zee Entertainment is at the fountainhead of this boom. Like they say in the world of entertainment... the show has only just begun.









